

FY 2024 Performance Highlights

Sustainable Group Returns

Revenue	Revenue Under Management ¹	Total PATMI	Operating PATMI
S\$ 2,815 M	S\$ 7,960 M	S\$ 479 M	S\$ 510 M
(FY 2023: S\$2,784M)	(FY 2023: S\$7,768M)	(FY 2023: S\$181M)	(FY 2023: S\$568M)

Fee Income-related Business (FRB)

FRB Revenue	Fund Management (FM) Fee Related Earnings (FRE)	Funds Under Management
S\$ 1,169 M	S\$ 440 M	S\$ 117 B
(FY 2023: S\$1,070M)	(FY 2023: S\$410M)	(FY 2023: S\$99B)

Real Estate Investment Business (REIB)

REIB Revenue	REIB EBITDA
S\$ 1,864 M	S\$ 1,008 M
(FY 2023: S\$1,930M)	(FY 2023: S\$669M)

Disciplined Capital Management

Capital Recycled	Capital Deployment	Net Debt / Equity	Dividends
S\$ 5.5 B	S\$ 5.4 B	0.39x	18 Singapore cents ²
(FY 2023: S\$2.1B)	(FY 2023: S\$2.9B)	(FY 2023: 0.56x)	(FY 2023: 12 Singapore cents)

¹ Revenue under management includes the full revenue of CL's global portfolio, including revenue of its non-consolidated funds and its six listed real estate investment trusts and business trusts, and excluding the funds under SC Capital Partners Group and Wingate Group Holdings. This is used to derive CL's carbon intensity by revenue which is calculated by total Scope 1 and 2 carbon emissions from its global portfolio divided by revenue under management.

² The proposed dividends for FY 2024 consist of an ordinary dividend of 12 Singapore cents per share and a special dividend-in-specie of 0.031 CapitalLand Integrated Commercial Trust (CICT) units per share, valued at approximately 6 Singapore cents, based on CL's issued shares as at 31 December 2024 and CICT's share price at market close on 26 February 2025 of S\$1.98. The actual dividend payment will be determined on the book closure date.